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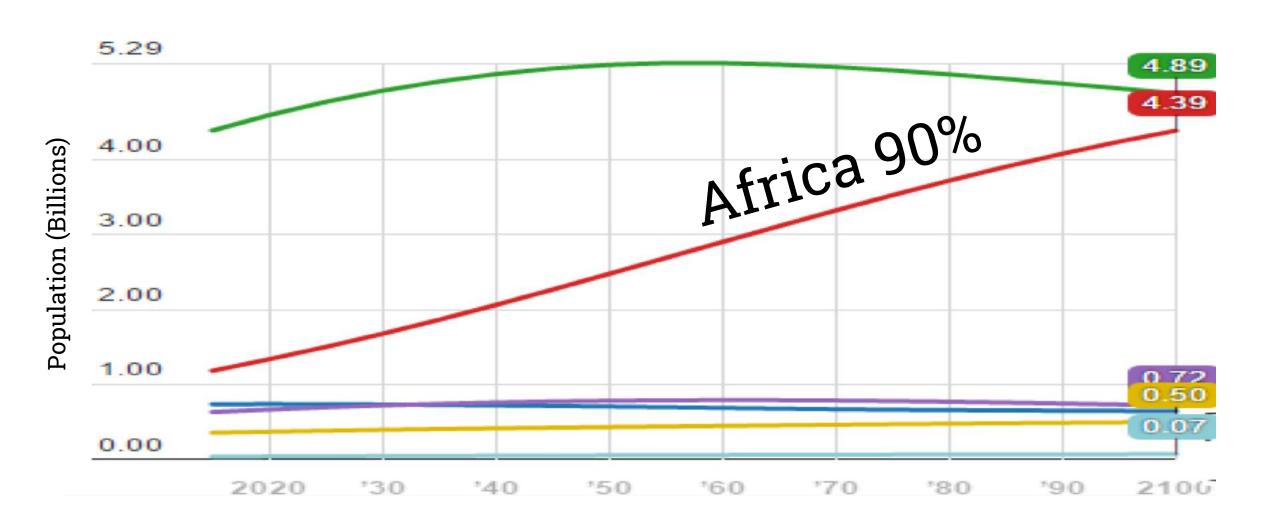
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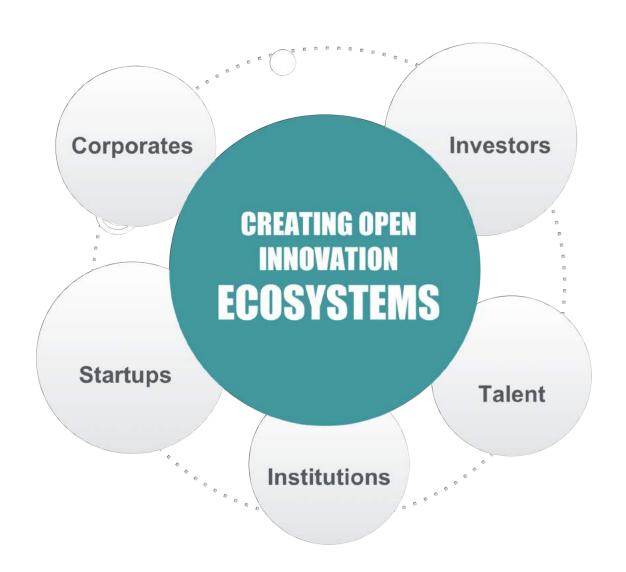


Global Population Growth by Continent





CREATING AN 'OPEN' INNOVATION STRATEGY





5 KEY COMPONENTS OF A THRIVING STARTUP ECOSYSTEM

- 1. Talented, tech savvy entrepreneurs developers, designers and digital marketers from top tier technical and business schools opting to pursue an entrepreneurial path by working with startup founders.
- 2. A growing pool of risk capital from high net worth individuals, families and venture capital groups that are gradually becoming aware of early stage venture capital instruments as an alternative asset class.
- 3. Corporations looking beyond traditional 'internal' innovation and product development programs by venturing into the realm of expedited external innovation through partnerships with startups disrupting 'business-as-usual'.
- 4. The emergence of accelerators, incubators and high growth entrepreneurial support organisations that provide the ideal channel and means for corporates to administer proof-of-concept pilots with startups
- 5. An active, willing and 'red-tape light' government (at the national, provincial and municipal level) that seeks to promote greater economic development by providing incentives to small/medium sized businesses through incentives like tax subsidies, R&D grants, etc.

B2B vs B2C and B2B2C

5 Major Industries – Developed vs Developing Market

5 Ways to Exit

PoCs and Commercial
Partnerships vs M&A

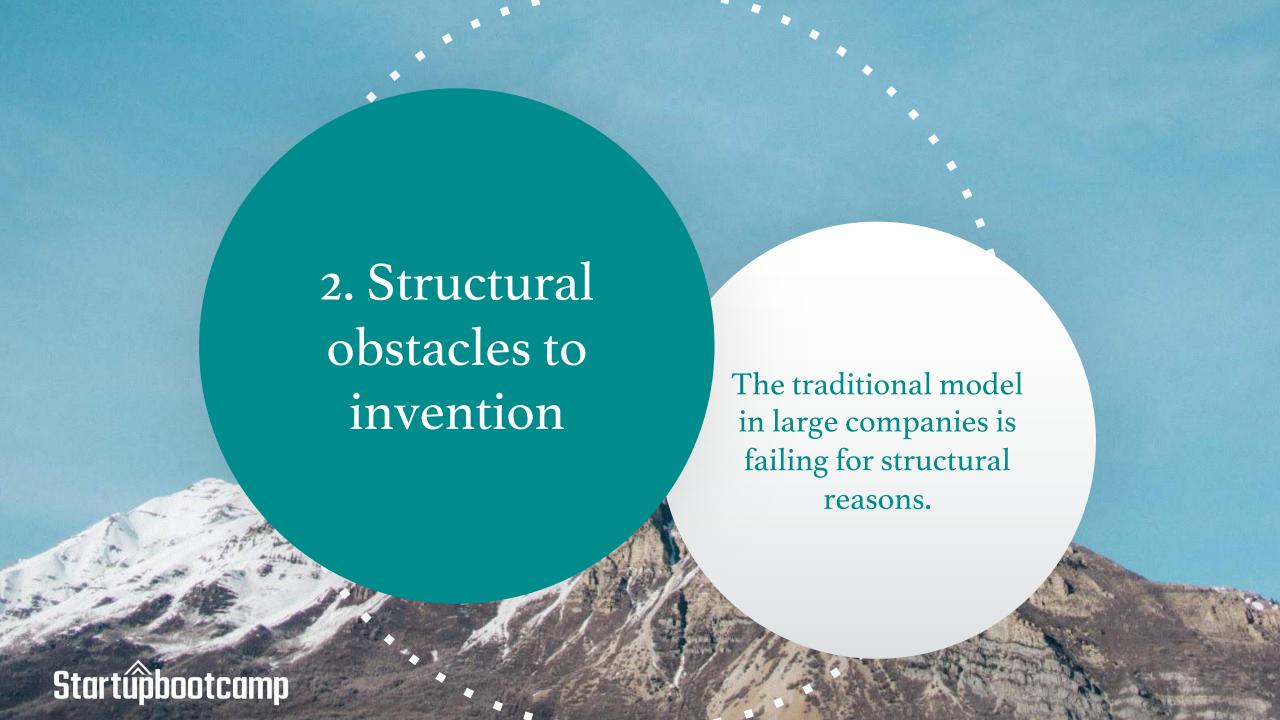


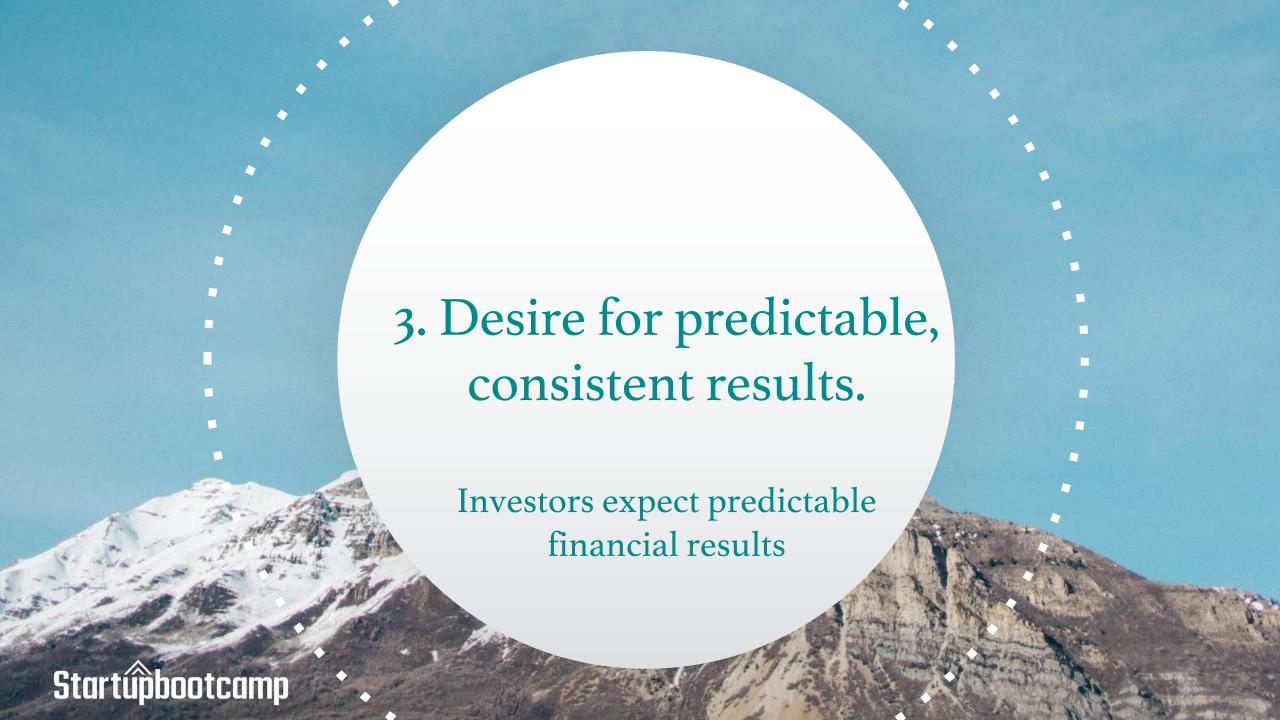
Collaboration with Startups
& Scaleups is a vital part
of modern innovation
management & digital
transformation















DILEMMA:

The innovation that is necessary for growth is inhibited by the nature of the enterprise.



CORPORATES NEED AN INNOVATION STRATEGY

- Android for phones (not tech, but business model)
- Video on Demand (Streaming) from DVD rental houses
- Ride sharing service for taxi companies

- Uber
- Internet search for newspapers

BMW i3 Electric car series

• Digital imaging for Kodak, Polaroid

Requires NEW business model

Disruptive

- New, more powerful microprocessors from Intel
- *New generation 3 series from BMW*
- New 3D animated movie from Pixar

Architectural

- Fiber optic cables fro telecom companies
 - Biotechnology for pharmaceutical companies

Leverages EXISTING business model

Routine

Leverages EXISTING technical competencies

Radical

Requires NEW technical competencies





Our first eight ideas failed.

Unacceptable

Innovators Managers



Totally brand new product!

We don't have precedence for that. Might get sued.

Innovators Lawyers



We want to use external services and new vendors!



Oh, no, no. Those are not approved.

Innovators

Procurement



Can we have some money?

What's your 5 year proforma?

Innovators Finance

ACCELERATOR PROGRAMS

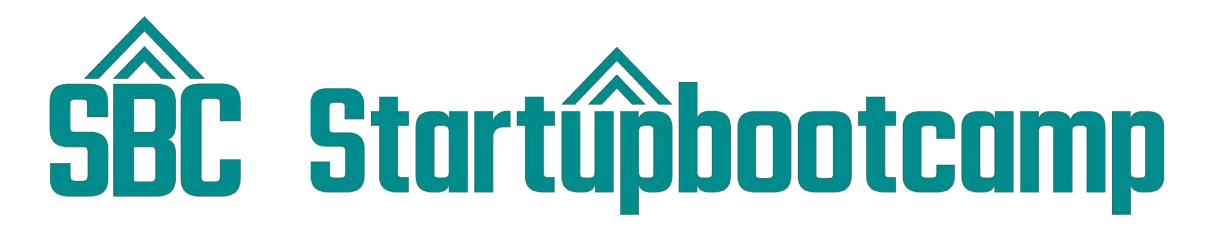
Accelerators grew from Incubators that began back in 1950s

- Incubators generally were more of a shared working space and did not invest in companies
- The first accelerator that invested in teams, provided workspace, mentoring etc. in a structured program was YCombinator in 2005
- Since then accelerators have spread covering different geographies, industries and models

Different models include:

- Government funded accelerators to promote economic growth in their area
- Corporate accelerators where big brands look for innovation or the next big thing. These can either be run inhouse or "powered by" an existing accelerator
- Multi-program accelerators using their broad network to benefit startups





Founded in 2010, Startupbootcamp ('SBC") is a global network of world class industry focused accelerator programs.

We are ranked as the No.1 multi-corporate backed startup accelerator program outside of the U.S. and one of the top-rated programs globally by Forbes (March 2018)

SBC currently runs 21 programs in 19 cities across the globe including Amsterdam, Barcelona, Berlin, Cape Town, Chengdu, Istanbul, London, Melbourne, Mexico City, Miami, Dubai, Mumbai, New York, Rome, Singapore and others.

SBC operates in different industry verticals, including FinTech, Insurtech, CyberSecurity, Commerce, Smart City & Living, Smart Transportation & Energy, IoT, Food-Tech and Digital Health. As of YE 2018, we accelerate 200+ startups per year.



Startûpbootcamp

FOR AMBITIOUS ENTREPRENEURS BY SUCCESSFUL ENTREPRENEURS: A MEMBERSHIP FOR LIFE

We provide startups with a lifetime guidance to grow their business, an international network of world-class mentors, access to capital and more, from early days to IPO and beyond.

727

Alumni around the world

70%

Of SBC alumniare active

3-month acceleration

Industry-focused **programs**

Average funding

€1.2m

Global 15K+

64% graduated funded

In 19 Countries

Startupbootcamp develops industry-focused startup and scale-up accelerator programs with a focus on industries



Our Global Innovation Offices













Barcelona



San

Francisco



















Berlin



Yearly Startup & Scale-up scouting activities

Scouting events around the globe

GK

Startups & scaleups engagements

Scouting calls & meetings

Startups analysed 10-12 high potential startups and scale-ups receive hands-on mentorship, business development and fundraising support in a 3 months program and pitch to 400+ investors and corporate innovators on Demo Day.

In 3 months we help them do what would usually take the startups and scale-ups 18+ months

Our Proven Acceleration Program





FUNDING

€15K Initial cash to iterate on the product and get traction



MENTORSHIP

Mentorship from proven experts and industry insiders



INTRODUCTIONS

Access to the most relevant investors, clients and partners



COMMUNITY

Learning from peers as part of a global community



SERVICES

€450k in partner deals + 3+3 months of co-working space



FOLLOW ON FUNDING

Exposure to 200+ venture capitalists and angels



I: Validation

(Weeks 1-4)

Validate the concept/product Mentor & Client meetings Set up pilots with customers

2: Building

(Weeks 4 - 12)

Develop business model Build minimal viable product Launch experiments



(Weeks 8 - 12)

3: Investor Ready

Run pilots
Develop metrics
Prepare pitch for Demo Day
Investor Pack including financial forecasts

(3 months)

4: After Demo Day, Fade Out

Get funded Scale up Fade out to Alumni Support (12 - 18 months)























We work with large companies that have a need to change culture and find new ways to innovate.

































































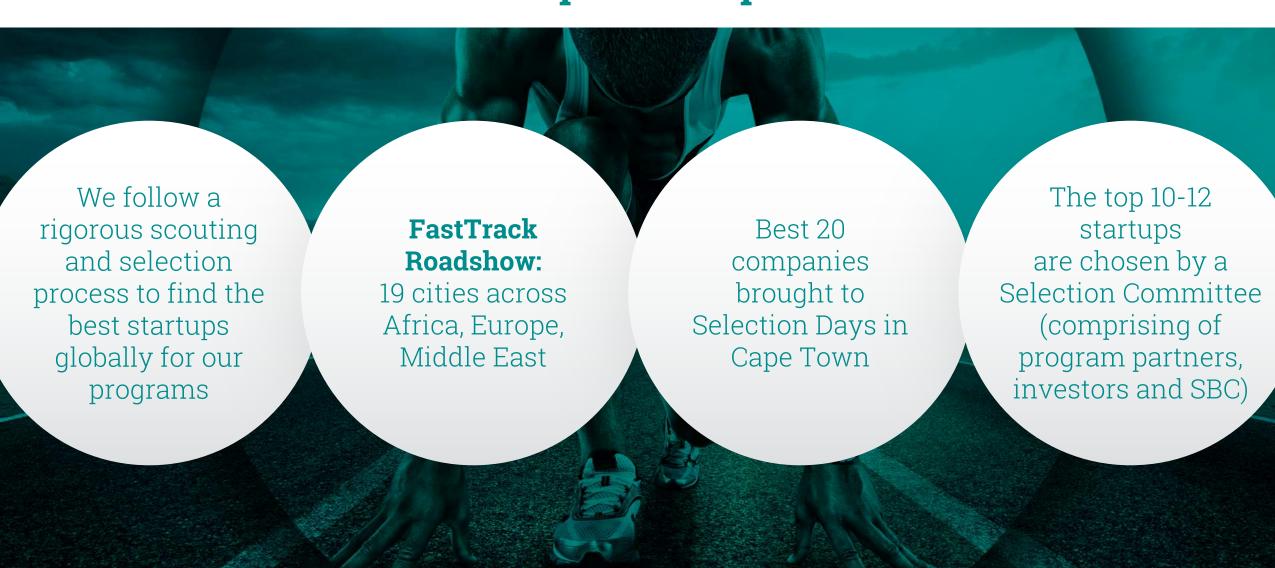








The Startupbootcamp Process



Scouting for quality startups

Quantity meets Quality

Scouting efforts for our programs involve building a wide funnel, through pitch events at FastTrack Days, as well as actively reaching out to early stage and more advanced companies via databases and our ecosystem

This pipeline is then reviewed further, with between 400-600 applications actively pursued for Skype interviews, and partner feedback collected, finally leading to our list of top 20-25 teams, who are invited to Selection Days

Selection Criteria

Ideas are assessed using a mixture of quantitative and qualitative methods. Quantitative assessments make it possible to sort a large number of ideas quickly according to established criteria (maturity, speed to market, intellectual property etc.) followed by qualitative assessments, focusing on team vision, partner fit etc.

Corporate Engagement/PoCs

Selection Days and FastTrack Events

- Presence of up to 3 executives at each
 FastTrack or Mentoring event (12-14 per
 events per year), where our team meet the
 best talent in Innovation and
 Entrepreneurship and connects them with
 hand-picked expert mentors
- These are great opportunities to meet with entrepreneurs, discuss industry trends and give feedback to promising startups
- Seat on the Selection Committee, determine which startups are accepted into the program

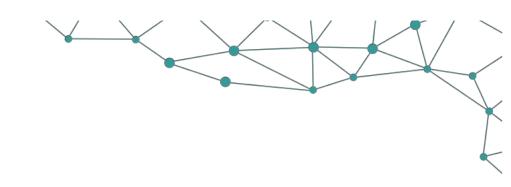
Explore Pilot opportunities and experiment

Corporate partners work with selected startups to set up pilot projects, cocreate new innovation and learn how to better run the process in a highly structured, guided format

In 2017 and 2018, the AfriTech accelerator program facilitated over 52 pilots and PoCs between cohort teams and program partners, as well as other institutions

We Built Africa's First Multi-Corporate Backed Accelerator

Startûphootcamp **AfriTech**



































Startûpbootcamp AfriTech

Launched in Cape Town 2017

Results

Applications

2017 2018

520

1,004

Countries

44

77

Mentors

 \bigcirc

150+ 150+

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9

Commercial Agreements

Corporate Partners



32

20

Startupbootcamp 2017 PORTFOLIO



DusuPay

FINTECH | Uganda/U.K.

DusuPay is a payment infrastructure provider that enables businesses to accept and make payments to mobile wallets across Africa. DusuPay powers global payments with Africa and provides the most secure, efficient, simple and fast infrastructure to process payments globally with our continent.



MobiCure

HEALTH TECH | Nigeria

MOBicure is a mobile health company solving Africa's biggest health problems. They launched the OMOMi app, which is providing 37,000 mothers with access to life-saving maternal and child health information and connecting them with doctors via mobile.



Fo-Sho

INSURE-TECH | South Africa

FoSho is a digital peer-to-peer insurer enabling users to congregate into groups to reduce their short-term insurance costs. They are taking the hassle out of insurance issuance and fulfillment by using Al and machine learning to tailor the user experience and making it easier for customers to manage all their insurance needs.



Brave

INSURE-TECH | South Africa

Brave provides employers with the ability to better manage key health risks that may affect their employees' productivity, absenteeism and morale. They enable businesses to access the best private healthcare at a low cost whilst rewarding healthy employees with a range of value-added benefits.



Spoon Money FINTECH | South Africa

Spoon Money is an impact-driven enterprise that tracks the financial behavior of group savings and credit schemes (stokvels). Spoon Money capitalizes creditworthy groups in order to support their financial growth, thereby bolstering economic activity in townships.



GotBot

ARTIFICIAL INTELLIGENCE | South Africa

GotBot is a multi-channel AI solution, focused on increasing and improving retail and customer experience for businesses through always-on AI, real-time training. Created out of a need to build innovative, adaptable and solutions-driven Artificial Intelligence for the retail and communications sector.



JustNow

RETAIL TECH | South Africa/U.S.

JustNow is a system that helps both large and small food businesses save money while increasing revenue and client engagement. This is achieved by reducing fresh food waste through the use of a smart advertising mobile application.



Khoyn

ARTIFICIAL INTELLIGENCE | Zimbabwe

Khoyn is an AI-powered shopping assistant that allows users to discover and shop fashion from thousands of retailers in Facebook Messenger. It provides the user with a personalized shopping experience by curating products to the users' specific style, size, and budget.



Brownie Points

MARKETPLACE | South Africa

Brownie Points is a platform that connects volunteers and companies with nonprofit organizations to achieve meaningful impact. They simplify volunteering and donations and reward good deeds with brownie points, a social currency that accumulates over a lifetime of giving.



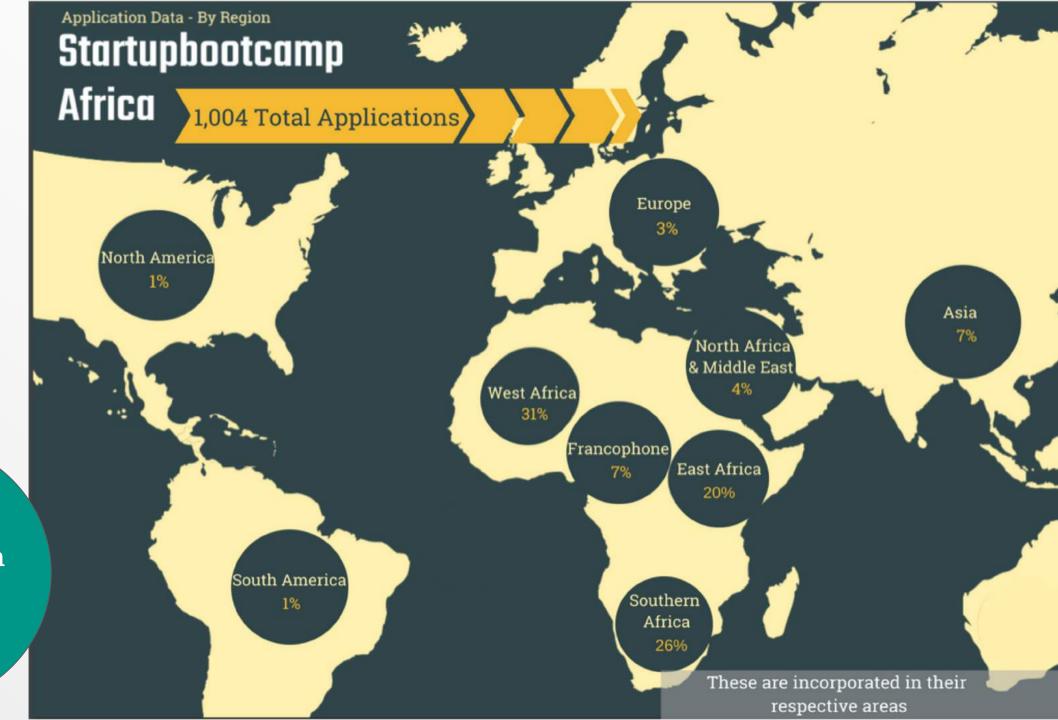
Virtual Drive

MARKETPLACE | South Africa

Virtual Drive is a virtual portal, connecting private buyers and sellers (P2P) securely. Virtual Drive's mission is to provide a revolutionary digital platform that allows vehicle buyers and sellers to connect safely and enjoy the benefits of dealership support within a private sale environment.

Startüpbootcamp AfriTech

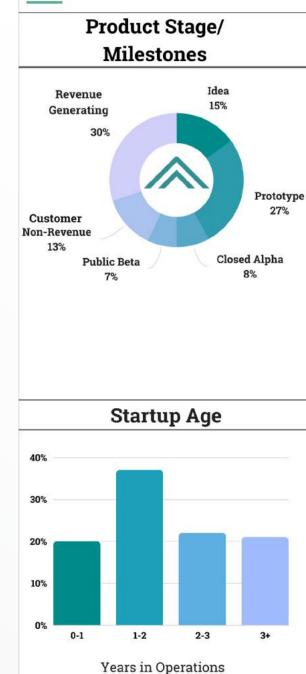
2018 saw
considerable
growth in both
application
diversity and
numbers



Start@bootcamp AfriTech

93% growth in applications for the SBC AfriTech programme in 2018





2018





Akiba

FINTECH | South Africa

Akiba is a mobile app that makes it easier and more rewarding to set, manage & meet your savings goals.



Prospa

FINTECH | South Africa

Prospa is a micro-savings solution for low-income earning South Africans. It allows savers to use their cash to purchase savings vouchers at traders.



Brandbook

FINTECH | South Africa

A mobile application aimed at providing users with free gift card coupons for completed purchases. Users simply upload receipts of selected purchase completed at brick and mortar stores or online to earn points. No purchases are completed over the application as with traditional ecommerce services.



Pago Payments

FINTECH | South Africa

Pago is an online payments system that supports carrier and airtime driven online payments as a financially inclusive alternative to traditional electronic debit and credit card payments.



Digitech Group

INSURE-TECH | Ivory Coast

We provide to Incumbent Insurance Companies an omni-channel and cloud based digital platform to sell their Insurance products through mobile and web.



Inclusive Innovations

FINTECH | Ghana

Inclusive's API helps digital financial services reach the remotest customers across Africa by enabling them to onboard, verify and monitor them via digital channels (USSD, web and mobile).



KudiMoney Bank

FINTECH | Nigeria.

A no charge full service online only bank making banking services more affordable and more accessible. We offer customers an interest earning spending account that has zero charges, a savings account with above average interest rates, and access to low interest instant loans.



ΙÜΙΑ

SMART CITY | South Africa

LULA is a Mobility-as-a-Service (MaaS) platform that focuses on the convergence of public and private transport. Through our platform, we ensure mobility is convenient, safe, reliable and accessible for rural and urban areas.



MPost

LOGISTICS | Kenya

A patented trans-formative and elegant Addressing solution. Works on both smart phones as well as older generation phones that are ubiquitous throughout Africa and in other developing regions.

INVESTMENT PORTFOLIO

through Cactus Capital



Flutterwave

FINTECH | Nigeria/USA | Valuation \$50m

Flutterwave drives growth for banks and businesses across Africa through digital payment technology by providing the underlying technology platform that allows businesses to make and accept payments anywhere in Africa.



Bettr

FINTECH | South Africa | Valuation \$5m

Bettr is a digital banking platform for the next generation that financially empowers those who know their worth by providing tech and tools that improve the way people bank, save, borrow, insure and invest their money.



Xente

FINTECH | Uganda | Valuation \$2m

Xente is an e-commerce and digital payment app with a wallet application providing many ways for customers to buy airtime, data bundles across all networks, pay bills, buy event tickets and more using the Xente app. Customers can use mobile money, bank cards, buy on credit and Installments.



FOMO Travel

TRAVEL-TECH | South Africa | Valuation \$2m

FOMO Travel is an online lay-buy travel platform which utilises the traditional method of lay-buy to pay towards a holiday or experience. However, everything is automated, interest-free and what you pay for, is what you get. FOMO Travel also allows one to crowdfund their holiday by sharing their travel package with friends and family.



eFactor

FINTECH | South Africa | Valuation \$2m

e-factor is a factoring platform, where companies can sell their receivable invoices at the auction to investors with the highest bid. By investing in these invoices investors will obtain via e-factor new short-term investment instruments with a low risk and good return.



HouseME

MARKETPLACE | South Africa | Valuation \$4m

HouseME is a digital platform that connects prospective tenants to landlords with full automation of the letting agency process and fair and transparent rental pricing - all for a fraction of traditional fees.



EduOne

ED-TECH | South Africa | Valuation \$4m

EduOne is a digital tool that enables stakeholders in the world of learning to connect for meaningful interactions, transactions, conversations and opportunities. Products take the form of websites, SaaS platforms, apps and other digital tools, and segments range from bursary search-and-apply, talent acquisition and career quidance



RecoMed

HEALTH TECH | South Africa | Valuation \$3m

South Africa's largest and fastest growing online and mobile-friendly healthcare booking platform that helps patients quickly find and make appointments with quality healthcare providers, 24/7, without any phone calls or paperwork.



Aura

INTERNET-OF-THINGS | South Africa | Valuation \$2.5m

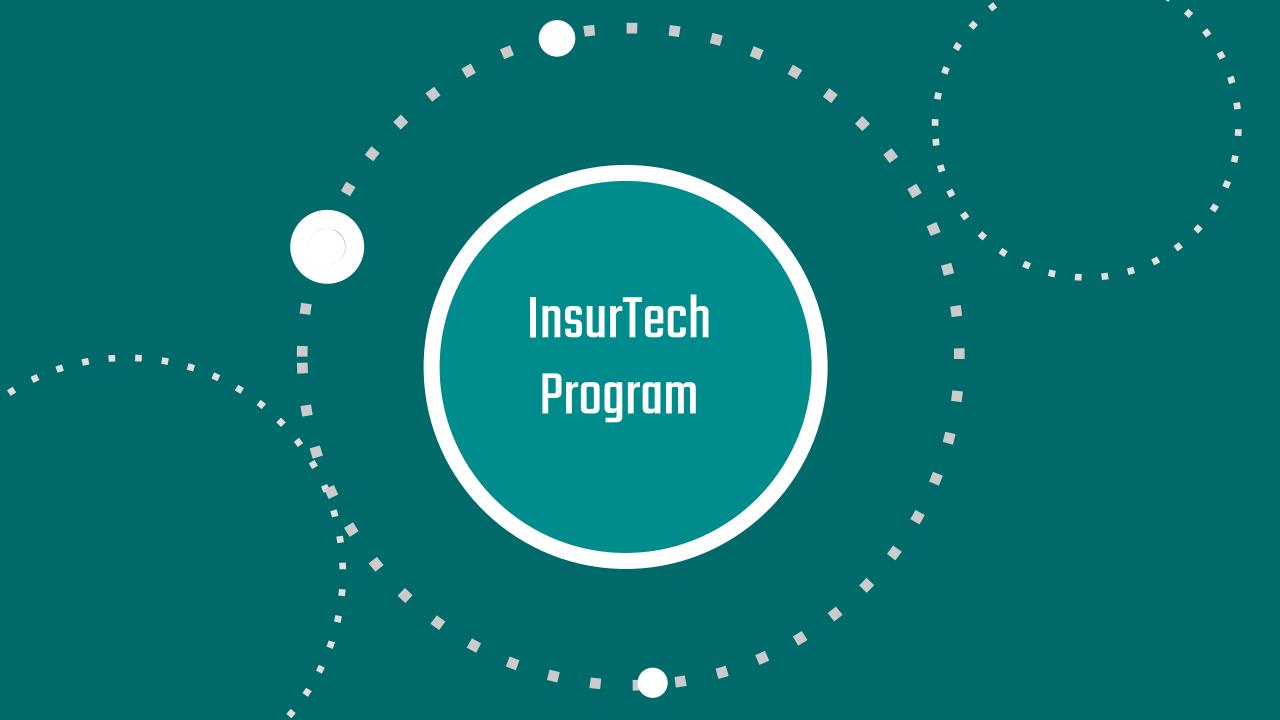
AURA provides a technology platform to localized security and armed response providers in South Africa that aggregates the armed response industry nationally, into one dynamic response organism, providing clients direct access to a rapid response network.



Lohocla Global

RETAIL COMMERCE | South Africa | Valuation \$1m

LohoclaTM (alcohol spelt backwards) is the world's first premium anti-hangover shooter. It is a product that helps alleviate the symptoms of a hangover in a classy way at the scene of crime. It is a product that was birthed and aimed at responsible people who sometimes look to play but can't afford a hangover the following day because they have work to do.







Key Factors Driving Partnership Synergies

Startupbootcamp together with Hannover Re and its investment arm Lireas are the anchor founding partners for the pan-African SBC InsurTech program. We are inviting a select group of insurance organizations across Africa to be co-sponsors.

- We are looking for insurers with a wide range of products, services and operations across short-term insurance, long-term insurance, investments & financial services that could benefit from partnering with and learning from InsurTech startups.
- Ideally an insurer with a strong and increasing presence globally into some of the most tech savvy cities in the world.
- Startupbootcamp focuses on a variety of areas that can benefit insurers from an exploitative R&D perspective. These include and are not limited to big data, predictive analytics, alternative finance, credit scoring, enabling technologies, robotic process automation and payment solutions.
- Insurers will be exposed to innovation and startup methodologies, both by engaging with the FinTech and InsurTech cohort, and from working with the Startupbootcamp team.

Benefits for Corporate Sponsors



- The opportunity to steer the innovation focus to your needs
- Forming relationships with top-tier African startups beyond the SBC program (opportunity to enter commercial agreements)
- Accelerating innovation within your organization
- Getting a view of innovation trends 'over the horizon' targeted business intelligence and innovation deal flow from 1,000+ pan African startups per annum in alignment with internal corporate strategy
- Brand exposure to Startupbootcamp international media coverage, social media, events and PR
- Access to Startupbootcamp's 720+ global alumni, and the opportunity to collaborate on innovation transfer with 200+ corporates worldwide that partner with Startupbootcamp globally across 20 programs
- Exposure to Startupbootcamp methodology and skills transfer
- Co-working at Startupbootcamp offices

"As RCS, with the support of BNP Paribas Personal Finance, we have integrated 2 Fintech startups from the 2017 alumni into our business and are currently reviewing POC's with other startups. The program has triggered interest way beyond BNP Paribas Personal Finance, inside and outside the Group, by showing its value."

RCS
BNP PARIBAS GROUP

"A very effective and efficient way to get in touch with startups that gave us a two-year head start"



"A unique possibility to interact with high-quality startups ... enabling us to focus our resources towards the creme de la creme of the startup ecosystem in the individual verticals"



Sponsor Participation

The role of the corporate sponsor throughout the year - including FastTracks, Application period, Selection Days, the 3 month Accelerator, and beyond - is invaluable to the Startups, mentors, investors, and all the stakeholders in the ecosystem.

FastTrack and Application Phase (3 months)

- Help set a mandate and define search criteria to address corporate needs
- Participate in SBC's FastTrack scouting events (in 2018, we held 19 events in 15 countries) and engage with all relevant startups scouted at those events

Selection Phase (3 months)

- Vote on Top 100 and Top 20 invited to Final Selection Days
- Select Top 10 invited into Accelerator cohort
- Engage with startups, starting onboarding at Final Selection Days

Sponsor Participation (contd.)

Accelerator Programme (3 months)

- •Engage in pilots, PoC's and full scale commercial agreements with startups in the cohort
- Opportunity to present your insurance innovations at SBC events worldwide.
- •End of year trends report (includes learnings from global SBC InsurTech & IoT Programs)

Year Round

- •Access to all other startups scouted this year and in the previous year across the continent
- Access to the larger SBC ecosystem of over 720+ alumni globally
- •Co-working at SBC offices

Optional Extensions (additional costs apply)

- Innoleaps corporate innovation training executive bootcamps (how to think like a startup) & 5 week sprints (transform concepts to MVP)
- Talent Institute talent development for skills relevant to the digital economy

SBC specifically scouts startups that meet the search mandate determined by the program sponsors at the beginning of each year.

Startupbootcamp, Hannover Re and the corporate sponsors would help determine the mandate and select the final cohort.



Scouted InsurTech Startups

Below is a sample selection of a few insurtech ventures we engaged with in 2017 and 2018:

Mylnsure (Kenya)

App for insurance processes, from customer acquisition, policy management and premium collection.

www.MvInsure.africa

WazInsure (Kenya)

White-label solution that automates the entire insurance value chain

www.WazInsure.com

Strider Tech (South Africa)

Fully automated ondemand insurance

www.StriderTech.co.za

Click2Sure (South Africa)

Enables the crossselling of insurance via a range of API's

www.Click2Sure.net

Kakbima (Kenya)

Kakbima is a
Customer and
industry based
platform that impacts
the whole insurance
value chain

www.Kakbima.com

MoneyPanda (South Africa)

Insurance comparison platform and Aggregator

www.MoneyPanda.co. za

Bimaspace (Kenya)

Bimaspace is a predictive insurance management platform

www.Bimaspace.com

Go Safe Eenda Nawa Africa (Namibia)

Assists African citizens with a 24 hour travel cover

www.gosafe.com.na

OKO weather index insurance (Israel)

Mobile-centric insurance for farmers in emerging markets

www.oko.finance

ifileme (South Africa)

A platform that focuses on the end user. Reduces various document intensive processes.

www.ifileme.com

OPTIMIZ Claims (Germany)

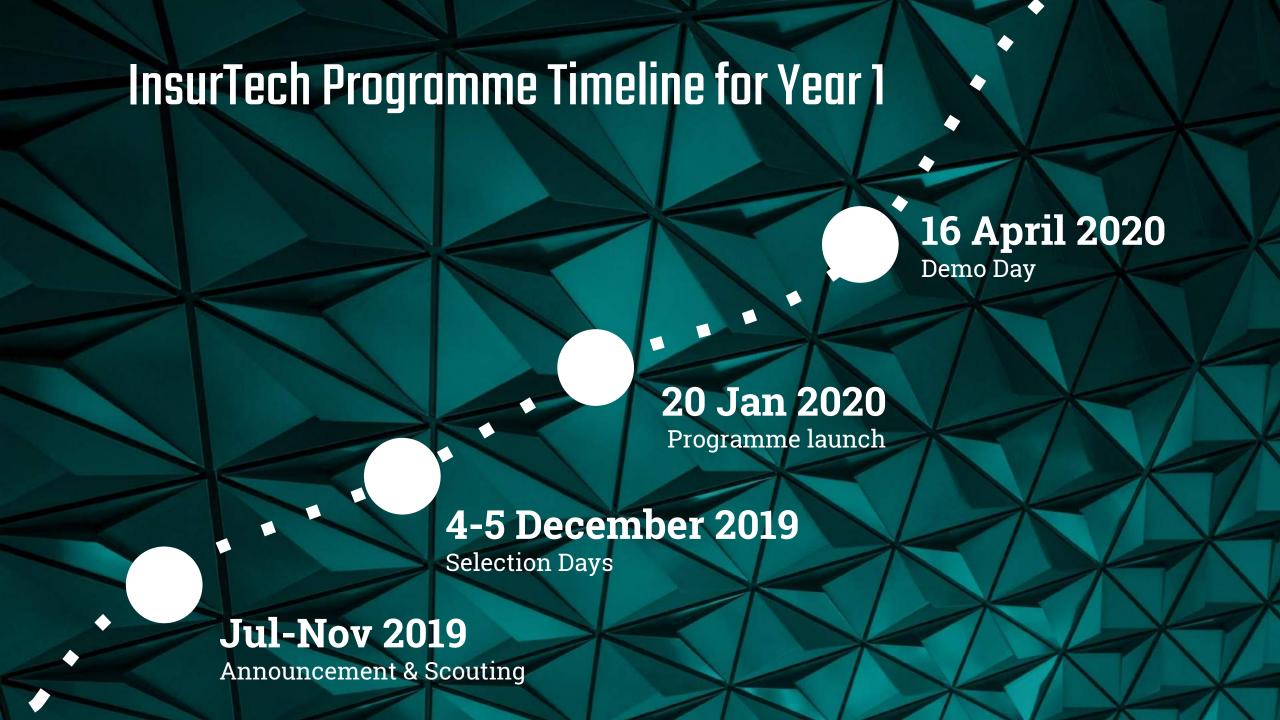
Leverages predictive technology to make cargo claims smarter

www.optimiz.claims

IMAPP CM (Nigeria)

IMAPP is process automation system for the insurance industry

www.cm.imapp.ng







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